## Leadership Development & Executive Coaching

MAY 31, 2017



## Agenda



- 1. Leadership Development
- 2. 4 Myths of coaching
- 3. History of ECOC
- 4. Is Coaching for you?
- 5. Bonus offer
- 6. ED Forum

Leadership ---the buck stops here!



3 Key ways leaders learn & develop

The Looking Glass Institute (2009) **Adversity**, which includes overcoming hardships

**Diversity** of experiences, which includes changing scope, roles, functional areas and organizations

**Coaches**, mentors and bosses

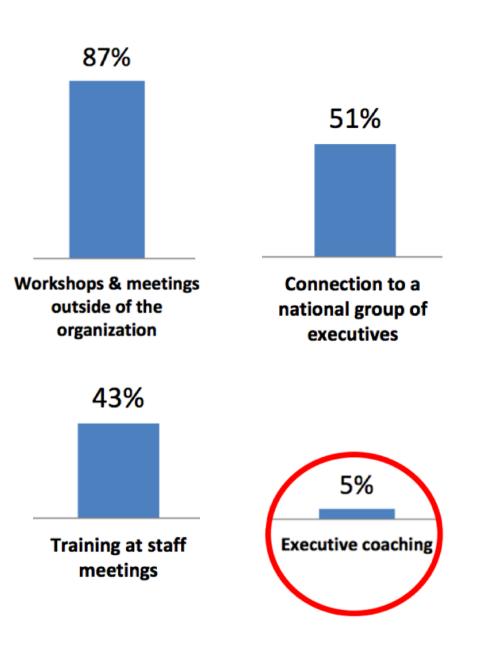
#### Experts discuss leadership development

Engage top performers Coach tomorrow's leaders



What Leadership TRAINING opportunities do most ED's .....<u>currently</u> have?

Stats from Community Foundation survey of Giving Partners organization



What leadership TRAINING opportunities would ED's .....<u>most like to</u> have!

Stats from Community Foundation survey of Giving Partners organization

Leadership training 48% Peer mentoring, formal or informal 56%



## Open your eyes wider!

A good coach will make you see what you can be rather than what you are





## Who do we coach?

Average \$169/Hour for coaching

---per Compass Point

## Executive Directors Program Managers



## Definition:

## COACHING

"Coaching is **helping another** person figure out the best way to achieve his or her goals, **develop skill sets** or expertise and produce the results the organization needs. Coaching is **not telling** someone what to do. It is not stepping in to actually do the work." (Blessing White -2009)

"Coaching is a **dynamic** ongoing relationship in which the client owns and directs the agenda. It is **future** oriented and **demands accountability** by the coach and client. It seeks to **capitalize** on the strengths, gifts and talents of the client." (*Michael Kogutek - 2016*) What are the Myths about coaching? Myth #1: Coaching is remedial

**Myth #2**: The value of a coach is his knowledge and **experience** in the coachee's area of interest or endeavor

Myth #3: Coaching is just like therapy

Myth #4: The coach drives the coaching process



## The Coaching Relationship



- 1. Trust and Respect
- 2. Confidentiality
- 3. Truth must always be told
- 4. **Humor** and fun are mandatory
- 5. Client directs the agenda
- 6. Accountability
- 7. Curiosity
- 8. ECOC Coach-Engagement average 2.5 yrs

## Coaches Ask Questions

\*The Coaching Habit-MIchael Bungay Stanier (2016)

Box of Crayons Press, Toronto,Canada

Website: www.boxofcrayons.biz

<u>www.boxofcrayons.biz</u>

1. What is on your **mind**?

- 2. What else?
- 3. What is the **real challenge** for you here?
- 4.How can I help?
- 5.If you are saying **yes** to this, what are you saying no to?

# What's in it for me?

Safe space for reflection and feedback Increased self-awareness Better management skills Higher levels of confidence Clarity of vision Stronger Leadership

Transitions are smoother



## Typical Coaching Topics

**Time** Management

**Conflict** Resolution

**Meeting** Facilitation

**Team** Building



Interpersonal Relations

Communication

**Board** Relationships

Setting Goals & Objectives

Establishing Performance Indicators

Accountability

## Why Grantmakers support coaching!

**Compass Point Survey** 

### Grantmakers Strengthening Philanthropy

#### They find coaching is:

**Powerful, cost-effective** strategy for developing and supporting current and future leaders

**Critical** – when facing enormous financial and operational challenges

Ensures time and space to make **careful decisions** 

Contributes to keeping more **good people** in the sector

Helps ED's grow as leaders

## SCORE... Inspired ECOC!



FOR THE LIFE OF YOUR BUSINESS

#### For Start-Ups and Existing Business

- Mentoring F2F
- Workshops
- CEO Forum
- University Coaching



#### SCORE Orange County Inspired ECOC!

#1 Chapter in USA110 Mentors

Several ECOC coaches work also with SCORE



FOR THE LIFE OF YOUR BUSINESS

Small Business...Huge Impact

In 2015, SCORE Orange County helped.....



Create over 1551 new businesses



Educate over II,000 workshop attendees



Provide over 4,000 mentoring sessions

## ECOC's founder Bob Cryer





#### **Followed SCORE's strategy**

## A few organizations coached by ECOC



• All sizes & stages welcome





## Testimonial

"ECofOC Coaches have helped our leaders **navigate important transitions personally** and professionally that make them stronger and more effective leaders for Second Harvest's mission.

They value the opportunity to call on their coach even during **non-scheduled times** for urgent issues where they need a confidential and **objective sounding board**"

– from Nicole Suydam, CEO Second
 Harvest Food Bank of Orange County.



#### Testimonial

"When new managers join our staff, discussing the ECOC opportunity is **now part** of our onboarding program.

Current participants have given their own advice on the benefits of the program – most recently one shared with a teammate: "If you want to grow as an individual, be **challenged in your thought process** and learn a great deal about yourself, meeting with an ECOC coach is a step in the right direction."

– from **Sarah Pizzaruso**, VP Marketing & Development, Make-A-Wish Orange County.

## Stretched too thin?



## Ask yourself today?

Would I be more productive with a coach?



## 8 point -Readiness Checklist

Compass Point Survey Method

## A Successful Coachee:

- Believes that coaching can help
- Expresses what is really going on, i.e. not withholding
- Commits to it
- Embraces the idea of selfimprovement



## 8 point -Readiness Checklist

Compass Point Survey Method

## A Successful Coachee:

- Manages the **time** for it
- Willing to learn
- Has **rapport** with the coach
- Comfortable with the cost



## ECOC is here to help you today!





#### **Facts:**

28 Coaches

Diverse backgrounds

Training program

Monthly meeting w/ speakers



## Bonus -80% off



## Training Catalog



## ED Forum

Huddle Up and learn

and learn some new plays



10 to 15 ED's
Facilitated by 2
Forum Process
Test ideas
Monthly

## Summary





- **Coaching develops leaders!** 1.
- 2. EDs & PMs
- 3. All Ages & Stages
- 4. OneOC
- 5. ED Forum
- 6. No-charge!

## Register: **ecofoc.org**